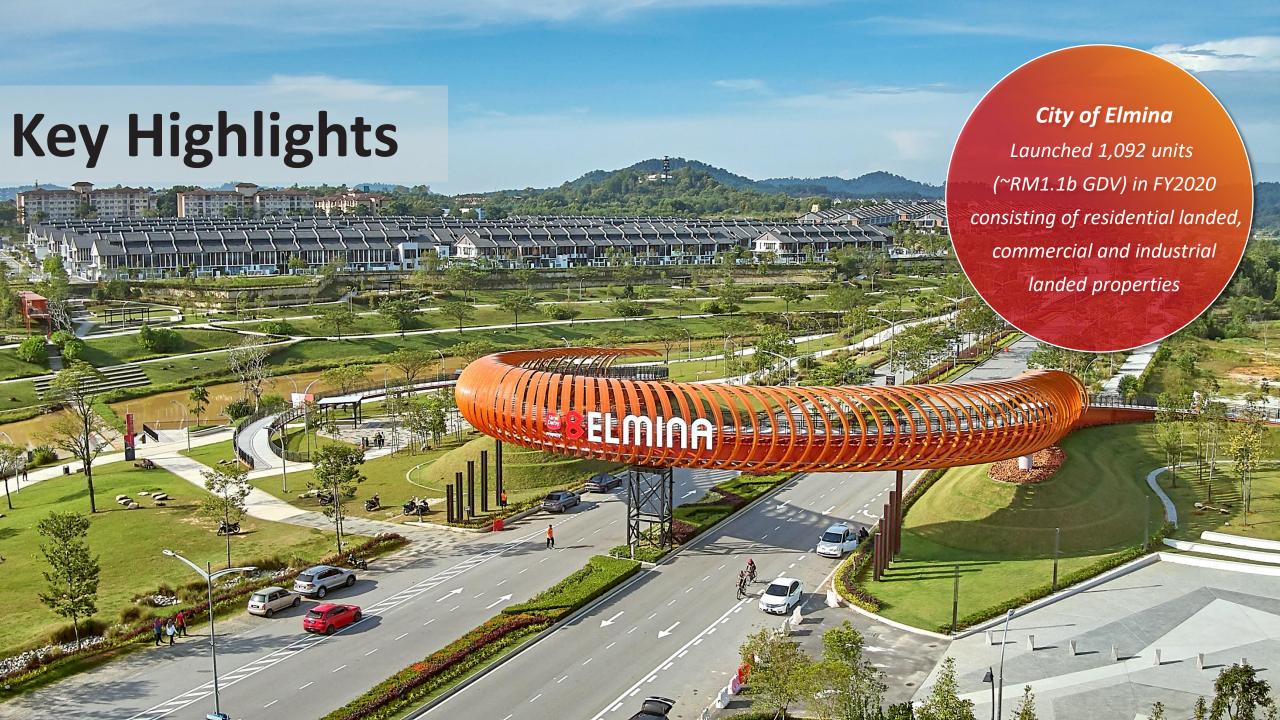


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Key Milestones at a Glance

FY2020 and year-to-date FY2021



Industrial & Logistics Development (ILD)



Groundbreaking ceremony of SD Prop XME Business Park, Nilai Impian with RM520mil GDV



Launched Phase 1 Elmina Business
Park with RM1.3bil GDV



Handed over the first Built-To-Lease (BTL) facility in Bandar Bukit Raja to Senheng Electric

Key Milestones at a Glance

FY2020 and year-to-date FY2021



Sales Achievements & KL East Mall

Achieved RM2.0b sales in **FY2020**, exceeded revised target by 43%



27 Sep 2020

Spotlight 8 Campaign outperformed previous year with RM1.5b bookings (FY19: RM1.1b)



KL East Mall, SD Prop's first whollyowned mall opens to the public

Key Collaborations



Memorandum of Collaboration signing with Negeri Sembilan Corporation for the development of MVV2.0



Launch of Pagoh Special Economic Zone by Prime Minister



Partnership with Microsoft Azure for cloud services

Credit Rating

27 Nov 2020



Accorded credit rating AA+_{IS} for RM4.5 billion Sukuk Musharakah Programme

Key Financial Highlights for FY2020

At a glance



REVENUE

RM2,062.8 mil

(2019: RM3,180.0 mil)

ATTRIBUTABLE TO

OWNERS OF THE

COMPANY

RM1.34

(2019: RM1.43)

PROFIT BEFORE

INTEREST AND TAX

EXCLUDING ONE-OFFS *

(2019: RM351.0 mil)

RM110.4 mil

GROSS & NET GEARING

36.7% & 28.1%

(2019: 33.1% & 25.7%)

NET EARNINGS EXCLUDING ONE-OFFS *

RM77.4 mil

(2019: RM312.0 mil)

TOTAL EQUITY

RM9,289.5 mil

(2019: RM9,950.0 mil)

NET ASSETS PER SHARE RATIOS

CASH POSITION

RM801.8 mil

(2019: RM743.3 mil)

DIVIDEND PAYOUT RATIO EXCLUDING ONE-OFFS*

87.9%

(2019:65.4%)

^{*} Excluding write-down/write-off of inventories, impairment and provisions totalling RM620.3 mil (PBIT) and RM556.2 mil (net earnings)

Key Operational Highlights for FY2020

Commendable operational achievements driven by agile business strategies



Launched 1,668
units with
RM1,506.4 mil
GDV

RM2.0 bil sales achieved with 2,258 units sold (Exceeded revised sales target of RM1.4

billion by 43%)

New launches achieved average take up rate of 93% as at 31 March 2021

Completed 18
projects & 3,725
units delivered
worth ~RM2.6
bil GDV

COVID-19 Impact to Sime Darby Property

All three business segments were disrupted by the pandemic



SD Property as a whole

Temporary closure of corporate HQ office during MCO period (18 Mar – 4 May)

Property Development

- Construction activities
 halted during MCO
 period (18 Mar 4
 May)
- Temporary closure of sales galleries (18 Mar – 12 May)
- New launches deferred
- Enforcement of MCO in Selangor and Wilayah Persekutuan from mid January 2021 until early March 2021 continued to drag the market recovery
- Significant impairment impact on Battersea Project (RM337.1 mil) amid lockdowns in the UK, in addition to the recession exacerbated by Brexit

Investment & Asset Management

- ILD
 - Delay in project completion
 - Difficulty for land site visit
- 3rd delay in KL East Mall opening (18 Mar, 23 Jul, finally opened on 25 Nov)
- Tenancy challenges provided incentives (rental rebates/waivers)

Leisure

 No golfing revenue and banquet events (TPCKL, SDCC) during MCO period

Wave 3 (Sep onwards)

Wave 1&2

(Mar-Jun)

48th Annual General Meeting

Amid the COVID-19 Pandemic

Agile plans to maintain the Group's resiliency



Comprehensive total review of short-term strategies and business tactical plans aligning with the evolving market conditions vis-à-vis the pandemic



- Strengthened foothold of the Group in the property market
- Enhanced financial position to remain resilient

Business

Property Development

- Thorough review of launch plans prioritised launches with most immediate value accretion; adjusted product pricing in line with market demand & reduce unsold stocks
- Review & replanning of the development projects to ensure feasibility & alignment to market demand
- Aggressive, effective & customercentric digital sales campaigns –
 Spotlight 8 2020, "Your Instalment On Us" (YIOU), Online Guided Sales Experience, SDP LIVE
- Conversion of bookings to sales

Investment Asset & Management

- Industrial & Logistics
 Development (ILD) Focused on sectors with sustained demand such as logistics, data centres & cold chain storage; worked closely with contractors to mitigate delay in project completion
- Office Rent waiver & rebate; proactive engagement with tenants on tenancy renewal
- Retail Incentives + attractive rental rates; digital marketing strategies
- Concession business cost management initiatives

Leisure

- Cost management initiatives
 Introduced new
- Introduced new engagement activities for members
- Offered meetings

 and event packages
 that met new
 normal
 requirements
- Attractive F&B promotions

Financial

Preserved Financial Discipline

- Cash flow & inventory management
- Cost rationalisation to optimise cost efficiency
- Sufficiency of funding lines – reactivated
 Sukuk Musharakah
 Programme in Nov 2020

Technology

Acceleration of Digital Transformation

- Improved operational processes & systems
- Efficient project
 management &
 collaborative digital
 platforms
- Enhanced digital marketing channels

Impact of Value Assessments on the Group



Reported

(LBIT)/PBIT

(509.9)

Financial

implications

of asset*

(50.8)

The Group recorded a total of one-offs of RM620.3 million (at Profit before Interest and Tax level)

SD Prop undertook value assessments of the Group's assets and projects to reflect evolving market conditions vis-à-vis the **COVID-19** pandemic to bring the balance sheet to the right base

RM620.3mil United Kingdom Malaysia

RM337.1mil

The Battersea Power Station Project recognised an impairment of its work in progress and inventories under development in light of the challenges presented by the COVID-19 pandemic in London, of which the Group's share amounted to RM337.1 million (£62.4 million).

RM283.2mil

Other write-downs/writeoffs/impairment and provisions:

- Thorough assessments triggered by the COVID-19 outbreak to ensure the marketability and sale-ability of the Group's current and future products, and
- Asset value assessments carried out at year end by professional valuers to ensure value of investment assets and properties are fairly matched to the market value

Moving forward in FY2021

Write-down of disposal of

Battersea

(337.1)

PBIT excl. one- write-offs of Impairment of inventories at properties and from disposal

assets

(28.0)

Gain on

land sale

Net

impairment /

inventories

(204.4)

offs

110.4

- The Group's balance sheet is well**positioned** to deal with uncertainties & harness new opportunities for growth in these challenging times
- While value assessments are a continuous exercise, the one-offs recognised in FY2020 are expected to be sufficient for the next 12 months

FY2020 Financials (Profit & Loss Statement)



SD Prop remained profitable after excluding one-offs, driven by its Property Development business

	RM mil	FY2020	FY2019	YoY%
	Revenue (before elimination) - Property Development - Investment & Asset Management - Leisure	2,074.4 1,922.5 78.8 73.2	3,194.0 3,001.3 98.4 94.3	(35.1) (35.9) (19.9) (22.4)
	Gross Profit	291.7	792.3	(63.2)
Profit &	(Loss) / Profit before Interest & Tax	(509.9)	567.3	(189.9)
Loss Statement	Profit before Interest & Tax excl. one-offs - Property Development - Investment & Asset Management - Leisure	110.4 177.3 (39.0) (27.8)	351.0 367.8 5.0 (21.8)	(68.5) (51.8) (880.0) (27.5)
	(LATAMI)/ PATAMI	(478.8)	598.5	(180.0)
	(LATAMI)/ PATAMI excl. one-offs	77.4	312.0	(75.2)

 Revenue declined YoY (-35.1%) in FY20 as businesses were disrupted by Covid-19 pandemic

- Remained profitable after excluding oneoffs, mainly driven by Property Development segment:
 - o PBIT: RM110.4m (-68.5% YoY)
 - o PATAMI: RM77.4m (-75.2% YoY)
- FY2019 performance was enhanced by gains on the disposal of properties (RM245.5m) and land sales (RM138.2m)

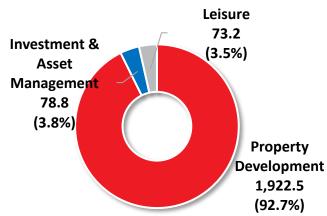
FY2020 Financials (Segmental Results)



Property Development segment continued to be the key revenue and profit contributor in FY2020



RM2,074.4 million



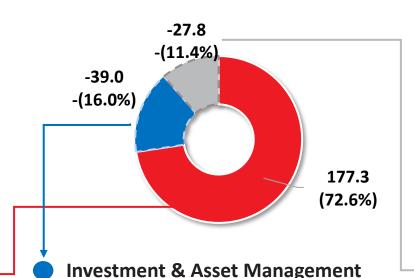
Charts are before elimination

Property Development •

- Driven by commendable sales take-up rate and increased on-site development activities in City of Elmina, Bandar Bukit Raja, Serenia City and Putra Heights, Lot 15, Cantara Residences and Senada Residences
- Completed 18 projects with a total delivery of 3,725 units of properties worth ~RM2.6 bil GDV

PBIT excl. one-offs

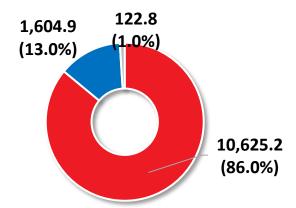
RM110.4 million



- Lower property investment revenue (-3.8% YoY)
 and concession business revenue (-33.9% YoY)
 during the pandemic year
- Maiden revenue contribution of RM1.9mil from KL East Mall (physical & committed occupancy rate as at 31 Dec 2020: 72% and 76%); higher pre-operating expenses of RM21.4mil (FY19: RM8.8mil)

Segment Net Assets

RM12,352.9 million



Leisure

 Low contribution from events and functions resulted higher LBIT of RM27.8mil (FY19: -RM21.8mil) following the pandemic outbreak and temporary closure of businesses

FY2020 Financials (Balance Sheet Statement)



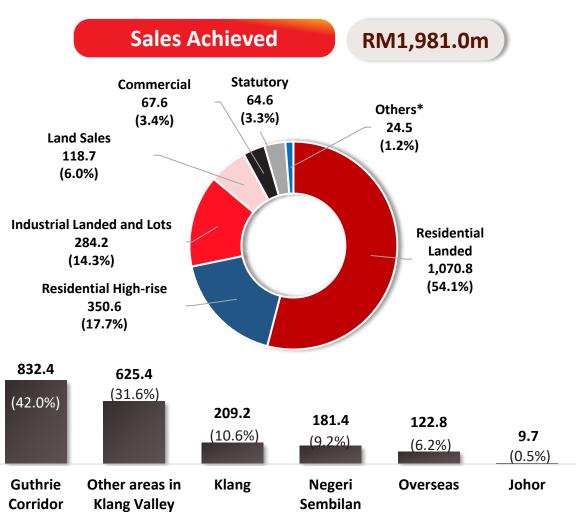
Financial position remained solid backed by moderate gearing and stable cash position

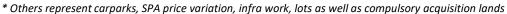
	RM mil	FY2020	FY2019	YoY%		
	Total Assets	14,885.0	15,482.3	(3.9)		
	Shareholders' Funds	9,103.7	9,721.7	(6.4)		
	Total Equity	9,289.5	9,950.0	(6.6)		
Financial Position	Total Borrowings	3,409.4	3,296.0	3.4		
. 00.0.0	Total Liabilities	5,595.6	5,532.3	1.1		
	Gross Gearing Ratio (%)	36.7	33.1	n.a.	•	Gross and net gearing
	Net Gearing Ratio (%)	28.1	25.7	n.a.		at a moderate level
Shareholder	Return on Average Shareholders' Funds (%)	(5.1)	6.3	n.a.	•	Dividend payout ration offs of 87.9% (>209
Return	Dividend Payout Ratio excl. one-offs (%)	87.9	65.4	n.a.		commitment to ens
					_	Silaieiloidei value ciea
Cash Position	Cash Balances	801.8	743.3	7.9	•	More than 50% from o – additional collection
						completed projects

Sales Achieved and Unbilled Sales



Sales achieved of RM2.0 bil was 43% higher than the revised sales target; unbilled sales remained at RM1.6 bil levels







FY2020 Launches and Take-up Rates (1/2)





Launches in FY2020 1,668 units @ RM1.5 billion GDV









^{*} Take-up rates in images are as at 31 March 2021

FY2020 Launches and Take-up Rates (2/2)





Launches in FY2020 1,668 units @ RM1.5 billion GDV

Commercial

Units: 84 GDV: RM142.1 mil

Industrial

Units: 40

GDV: RM130.5 mil

Elmina East

Temu



Serenia City

Lakeside Square



Elmina Business Park

The Twin Factories



^{*} Take-up rates in images are as at 31 March 2021

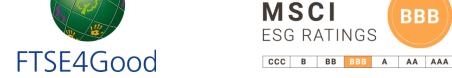
ESG Highlights for FY2020

Leadership in Sustainability











A constituent of:

- FTSE4GOOD BURSA INDEX
- FTSE4GOOD ASEAN 5 INDEX
- FTSE4GOOD EMERGING INDEX

MSCI ACWI Small Cap Index and received MSCI ESG **Rating of BBB**

The only property developer in Malaysia with CDP CARBON management and stakeholder engagement rating

Sukuk Musharakah Programme is **RATED AA+**_{IS} and a stable outlook by Malaysian Rating Corporation Berhad ("MARC") comprising RM150 million Asean Sustainability SRI Sukuk Musharakah

CSR & Corporate Events in Pictures



Active engagements and contributed ~RM1 million to the community as well as to COVID-19 Relief Funds

Key CSR Initiatives

COVID-19 Relief Assistance in schools



SMK Puteri Seremban



SK Klang Gate

Lunch packs for frontliners



27 Mar 20: Hospital Sg. Buloh



6 Apr 20: Hospital Selayang

Reusable face masks for the underprivileged



4 Sep 20: Face Masks Making Volunteers Programme



11 Sep 20: Face Masks Making Volunteers Programme

Giving back to the community



28 Aug 20: Volunteers
Programme at Taman Tugu with
Free Tree Society



5 Sep 20: Volunteers Programme at Zoo Negara

Sime Darby YAYASAN

Bantuan Khas Masyarakat



12 May 20:
789 beneficiaries
received in the
form of Tesco,
Speedmart, and
Econsave
vouchers to
purchase their
grocery needs
and household
essentials

Medical & Non-Medical Assistance





Aug 20: SD Prop as a project partner with Yayasan Sime Darby for COVID-19 response with a total commitment of RM6.3 million for the project

COVID-19 Emergency Fund Disbursement



6 Oct 20: SD Prop contributed RM500k to GLC & GLIC Disaster Response Network to support hospitals under the Ministry of Health and Pharmaniaga to purchase medical supplies

Awards & Recognitions in FY2020

Operational + Corporate + Compliance Awards





- FIABCI World Prix d'Excellence Awards
 Gold Winner in Retail Category Melawati Mall
- BCI Asia Top 10 Awards
 BCI Asia Top 10 Developers (Malaysia)
- The StarProperty Awards
 - Best Overall Champion
 - All-Star Award Most Transparent Developer Category
 - Excellence in The Neighbourhood Award Best Comprehensive Township Category (500 2,000 acres) Serenia City
- ASEAN Corporate Governance Scorecard Award
 ASEAN Asset Class (The ASEAN ASSET CLASS Recognises Companies that Have Achieved Above 75% in the 2019 Assessment)











- Construction Quality Excellence Awards

 High QLASSIC Achievement in Landed Residential Category for the below products: Liana,

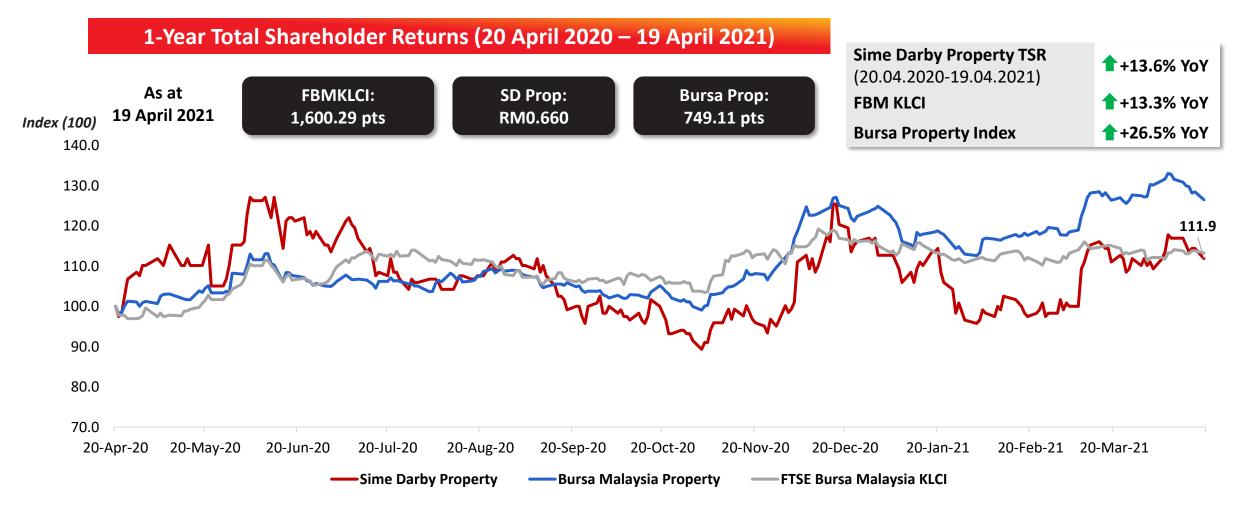
 Elmina East; Ferrea, Denai Alam; Azira, BBR; Harmoni Vista 2; Bandar Universiti Pagoh
- National Annual Corporate Reports Awards (NACRA)
 Silver Award for Companies with RM2 Billion to RM10 Billion in Market Captalisation
 Category 2019 Integrated Annual Report
- International Annual Report Competition (ARC) Awards
 - Gold in Printing & Production Property Development (Various & Multi-Use) Category
 2019 Integrated Annual Report
 - Honours in Interior Design Property Development (Various & Multi-Use) Category -2019 Integrated Annual Report
 - Malaysia Landscape Architecture Awards (MLAA)
 - Excellence Award in Landscape Analysis & Study Awards (Professional Category Malaysian) –
 Elmina Sports Park
 - Honour Award in Landscape Master Plan Awards (Developer Category) City of Elmina Master Plan
 - Honour Award in Landscape Master Plan Awards (Developer Category) The Leaf at Serenia City Landscape Master Plan
 - Young Landscape Architect Awards (Professional Category Malaysian) LAr. Anith Ahmad Rosli
 19



Total Shareholder Return



Year-on-year share price performance (20 April 2020 – 19 April 2021)

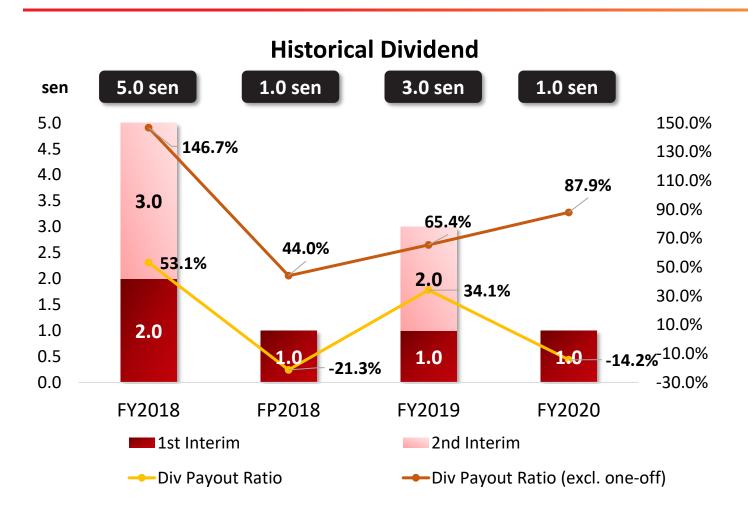


Source: Bloomberg

Dividend Payout Trend

Dividend payout ratio of 87.9% in FY2020 (excluding one-offs)





In the near term

The Group has in place its strategy & plans for FY2021-FY2023

FY2021:

- Focus on restoring profitability via income diversification, asset monetisation planning & cashflow management
- Harness new trends & opportunities for growth

Committed to dividend payout ratio of at least 20%



2021 Outlook

Expect 2021 to remain challenging; need for cashflow preservation



COVID-19 pandemic continues to prevail

Government's effective measures and the success of vaccination programme to curb the pandemic are essential to economic recovery

Property overhang issue in a subdued market

- Greater KL overhang residential units increased
 35% YoY to 16,768 units as at Q3 2020 (~21% of total launched units)
- Negeri Sembilan overhang residential units decreased 9% YoY to 965 units as at Q3 2020 (~19% of total launched units)

Source: Savills

Agenda Decision on International Accounting Standards 23

Once a property development project phase is launched, the borrowing costs incurred can no longer be capitalised but are to be charged out to the P&L – impact to SD Prop's P&L from FY2021 onwards

(For illustration, SD Prop's finance costs would have increased to RM103.3mil from RM44.8 mil if the Agenda Decision was to be adopted in FY2020) Commitment for equity injection to Battersea Power Station Project

The Group's portion of the commitment as at 31
December 2020 is estimated up to £150.0 mil (equivalent to RM823.9 mil)

Potential impact

Revenue & Profit

Profit

Cashflow

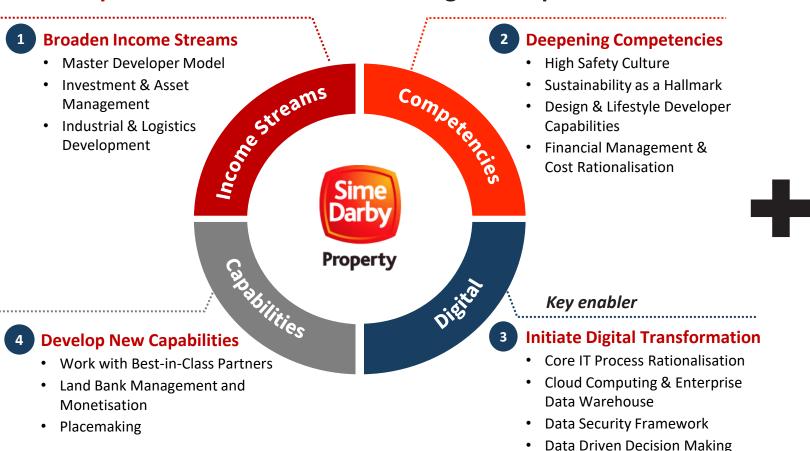
SD Property stands resilient against the upcoming risks and challenges and is also well-positioned to harness opportunities for a strong rebound

SHIFT 2.0 Strategy is Essential to Achieve End-State 2025

Bridging the gap between strategy and execution



The 4 Corporate Priorities will serve as a guide to pivot our business...



...underpinned by 7 Focus Areas



Collaborative Platforms

7 Focus Areas



Connecting the dots for our organisational transformation journey

1	Operational Excellence	Establish a firm foundation to transform the Group into a performance-driven organisation through continuous improvement in the way we work				
2	Organisational Excellence	Raise productivity and enrich talent pool with internal development and strategic external hiring				
3	Safety and Sustainability	Develop a safe workplace for employees and business partners for the pursuit of sustainability in the three strategic pillars of People, Planet and Prosperity.				
4	Customer First	Drive improved customer experience via the adoption of new technologies				
5	Tech and Innovation (T&I)	Develop technological capabilities to expand use of digital channels and data analytics				
6	Branding & Communication	Enhance stakeholder interest in the Group's innovative offerings & solutions as a lifestyle developer via communication activities that add value to the marketing process & sales outcomes				
7	New Revenue Streams	Establish prominence in other segments of the industry to accelerate the diversification of income and complement property development				

Key Priorities in FY2021

Maintaining sight of a balanced & diversified business portfolio over the longer-term



Broaden Income Streams & Develop New Capabilities

Industrial sales grew from nil in FY2019 to RM284.2m in FY2020

ELMINA BUSINESS PARK

GDV: RM6.6bn



- Stage 1's total GDV of RM1.3 billion
- Launched The Twin Factories in FY2020 with 98% take-ups as at 31 March 2021

XME BUSINESS PARK

GDV: RM520m



- Earthwork for Phase 2 with 74 units of detached Semi-D Cluster in Q1 2021 (target launch in 2022)
- GDV: RM214 million

BBR INDUSTRIAL GATEWAY

GDV: RM530m





 First built-to-suit facility completed & handed over in November 2020

INVESTMENT & ASSET MANAGEMENT as part of **recurring** income as well as placemaking / catalytic strategy:

- ILD
- Retail & Commercial



~1.5 mil visitors (to-date)

72% & 76%

MALL

Physical & committed occupancy rates

LEISURE value-adding component to developments, namely **KLGCC** Resort



Repositioning TPCKL as a lifestyle destination beyond golfing - family oriented recreational activities, social gatherings and corporate events

Speed monetisation efforts to improve cash flow and balance sheet positions

a. Land sales

Lands not within SD Prop's township development areas and identified for monetisation

b. Non-core investment assets Low yielding and /or nonstrategic or scalable investment properties

c. Inventories

Unsold stocks including those with minimal margins

I&AM for recurring income and long-term placemaking & catalytic components for Townships

Monetisation **Planning**

Industrial & Logistics Development as New Growth Driver

Key Priorities in FY2021

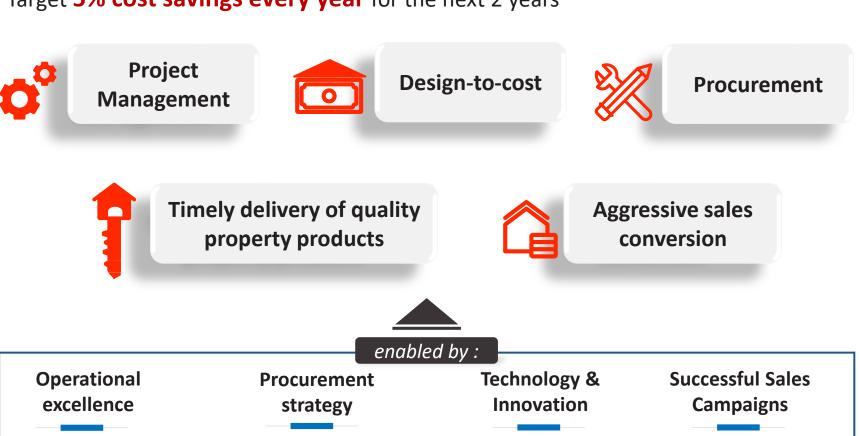


Clear focus to enhance productivity whilst improving project management and delivery capabilities

Deepening Competencies

Target 5% cost savings every year for the next 2 years

cashflow
management
is essential to
enable SD Prop
stays resilient amid
challenging time
and in long-term



FY2021 Launch Pipeline

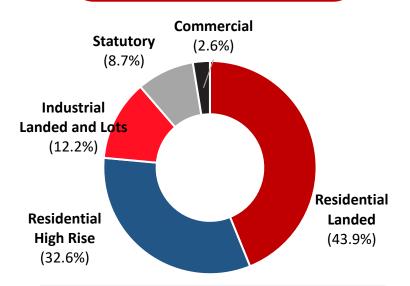




FY2021 Sales Target: RM2.4b

Supported by:

~RM2.5b Agile Launch Plan with healthy product mix



 To launch residential high rise and statutory in FY21 vs nil in FY20

Positive Market Drivers

- Continue riding on Home
 Ownership Campaign
 (HOC)
- Historic low OPR of 1.75%
- Other concerted initiatives including stamp duty and RPGT exemptions

New Launches as at March 2021

186 units

RM111.0m GDV



Ariya 3, Serenia City

Launch Date: 29 Jan 2021 Units: 122 GDV: RM79.5m



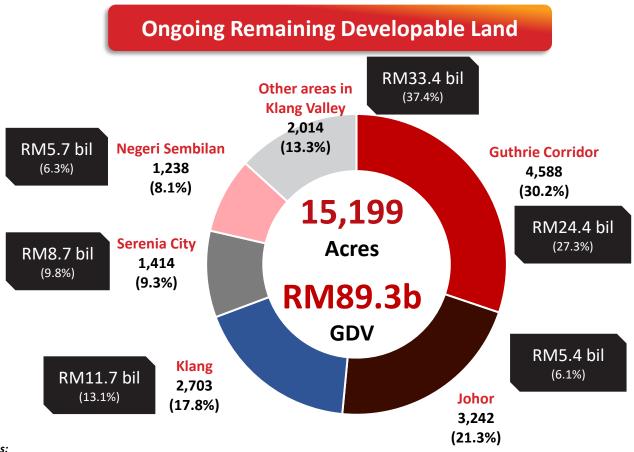
Dayana, Nilai Impian

Launch Date: 14 Mar 2021 Units: 64 GDV: RM31.5m

Remaining Landbank and GDV as at 3 May 2021

Sustainable growth with remaining developable period of 25-30 years





Remaining developable area for future developments (MVV, Planters' Haven West and others)

- 4,612 acres

Access to approximately

20,000 acres of land bank via

call option agreements

SD Prop is actively reviewing its landbank and monetisation planning to unlock the strategic land value

Notes:

Township categorisation:

- Guthrie Corridor: Elmina West, Elmina East, Denai Alam & Bukit Subang, Bukit Jelutong and Elmina Business Park
- Negeri Sembilan: Nilai, Bandar Ainsdale, Planters' Haven, Chemara and Hamilton
- Johor: Bandar Universiti Pagoh and Taman Pasir Putih
- Other Areas in Klang Valley: Ara Damansara, KLGCC Resort, Putra Heights, KL East, USJ Heights, Taman Melawati, Saujana Impian, SJCC, SJ7 and Lagong

Investment Proposition

Strong fundamentals and track records for growth



PROMISING GROWTH POTENTIAL



RESILIENT FINANCIAL POSITION

Solid balance sheet as at 31 December 2020:

- Low net gearing: 0.28x one of the lowest amongst peers
- Healthy cash position: RM801.8m

Revenue visibility as at 31 December 2020 :

- Unbilled sales of RM1.6b
- Healthy bookings recorded at RM0.8b as at 31 March 2021
- New launches in pipeline worth up to ~RM2.5b GDV for FY2021 and FY21 sales target of RM2.4b
- Land bank management & monetisation plan

Industry long-term prospects remain positive :

- Buoyed by Government's concerted efforts & low interest rate environment
- Property is a long-term investment asset class
- Demand for strategic residential landed & industrial properties are positive amid challenging market

SD Prop's intrinsic growth fundamentals:

- >40 years of solid track record in the market
- Strategic land bank of ~20k acres with options for further 20k acres (monetisation opportunities)
- Constituents of FTSE4Good BURSA index and subindices as well as MSCI ESG Index rated BBB
- Rated AA+_{IS} and stable outlook on the RM4.5 billion Sukuk Musharakah programme

Stable returns:

 FY20 dividend payout ratio excluding one-offs of 87.9%

Attractive valuation:

- Trading at:
 - ~61% discount to book value & GDV
 - 0.5x P/B (Peers' average: 0.4x)



Thank You

