

49th Annual General Meeting

Corporate Presentation

24 May 2022 | Virtual from KLGCC











Table of Contents		Page
1.	2021 at a Glance	3 – 9
2.	FY2021 Financial Performance	10 – 1
3.	FY2021 Sales & Launches	16 – 20
4	Battersea Power Station Updates	21 – 23
5.	Other Operational Matters	24 – 28
5.	Shareholders' Returns	29 – 3
6.	Our Strategy Moving Forward	32 – 3
7.	Appendices	40 – 43
		l





2021 at a Glance

Key Highlights



SD Property posted encouraging achievements as the result of our focus on strategic new launches, intensive marketing campaigns & financial discipline

Financial

Revenue

RM2,219.9 million

(2020: RM2,062.8 million)

Gross Gearing Ratio

41.8%

(2020: 37.1%)

Profit Before Tax

RM268.3 million

(2020: -RM474.8 million)

Net Gearing Ratio

32.0%

(2020: 28.4%)

Profit After Tax and Minority Interest

RM136.9 million

(2020: -RM501.6 million)

Total Equity

RM9,326.5 million

(2020: RM9,193.4 million)

Cash Position

RM909.7 million

(2020: RM801.8 million)

Net Assets per Share Attributable to Owners of the Company

RM1.34

(2020: RM1.33)

Business

Highest Ever Launches

RM3.7 billion

GDV from 3,594 units

Units sold

3,111 units

Sales Achieved

RM3.0 billion

exceeded FY2021 sales target of RM2.4 billion

Units Delivered

3,129 units

Total Bookings

RM1.5 billion

(as at 8 May 2022)

Unbilled Sales

RM2.4 billion

Average Take-up Rates

All Products: 90%

Residential: 96%

(as at 8 May 2022; excluding statutory)

Journey Through the Pandemic



Total review and impairment in FY2020 strengthened foundation & financial position; Supported the recovery for FY2021 onwards

FY2020 Weathering the initial onset of the pandemic

- All 3 business segments were disrupted by the pandemic i.e., closure of offices, sales galleries, MCO, construction halted.
- To maintain resilience, the Group undertook a comprehensive review of short-term strategies and business tactical plans.
- Registered total one-offs of RM614.3m; inclusive of impairment for Battersea Project (RM337.1m) amid lockdowns in the UK, in addition to the recession exacerbated by Brexit.

FY2021 A better year despite the challenges

- Challenging year due to MCO and lockdowns that led to the intermittent closure of our sales galleries, retail and leisure businesses, as well as impact to development progress.
- As with the challenge faced in the industry, SD Property also affected by tight labour market and hike in raw material prices, all of which resulted in higher input prices.
- Though significant impact was seen in Q3 due to FMCO, the Group recovered alongside the eased situation in Q4 and delivered a commendable set of financial and operational results in FY2021, underpinned by our solid foundations and strengthened financial position.

Sime Darby Property managed to navigate the tough environment through the strength of our people and leadership bench, coupled with our renewed digital and technology capabilities

Key Milestones (1/2)

Expanded our Industrial & Logistics business; Launched fund management platform as we pivot into a Real Estate Company; Reimagining homes of the future via Concept Home 2030



Two New Industrial Townships Launched





 Turned Pagoh township to Pagoh Special Economic Zone & Launched Hamilton Nilai City Concept Home 2030





Phase 1 Competition won by Qhawarizmi Architects

Partnership with LOGOS Property





- Established 1st Industrial Development Fund
- Secured preliminary commitments of 50% for First Close at US\$250 million

Spotlight 8 Sales Campaign





 Recorded bookings worth RM1.8b; outperformed previous year (FY2020: RM1.5b)

Key Milestones (2/2)

Notable corporate milestones further solidified SD Property's foundation; Digitalisation enabled us to continue engaging with customers virtually and seamlessly



Online Booking System ("OBS") Built In-house





 85% take-up rate within 30 minutes for Maya Ara Residences virtual launch

Launch of SDP Virtual Sales Gallery ("VSG")





Other Corporate Milestones









- Completion of Switch House West @ Battersea Power Station and successful handovers to residents
- TPC KL Rebrand to KLGCC; Launch of KLGCC elite mobile application
- Signed the British Malaysian Chamber of Commerce's (BMCC) Climate Action Pledge
- Partnership with Microsoft for Azure Cloud Services
- MARC reaffirmed AA+_{is} credit rating with stable outlook
- Deployment of Procore for construction project management

Sustainability Highlights

Recognised in the industry for operational, corporate and sustainability excellence



Published 2020Sustainability Report









Rated by Global Sustainability Indices









Awards & Recognitions

Recognised in the industry for operational, corporate and sustainability excellence

















Note: List is not exhaustive



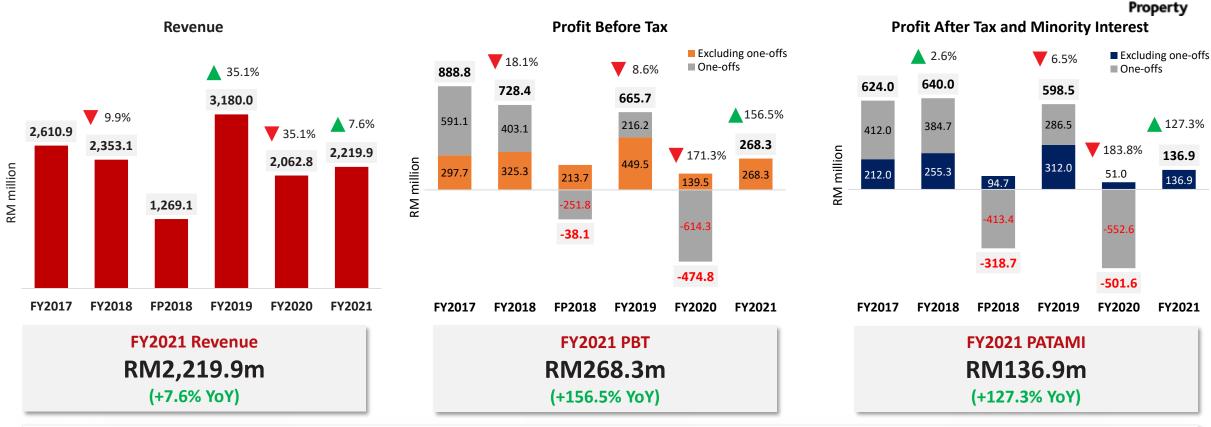


FY2021 Financial Performance

5-Year Financial Performance

FY2021 Revenue increased by 7.6% YoY while both PBT and PATAMI improved by >100% YoY



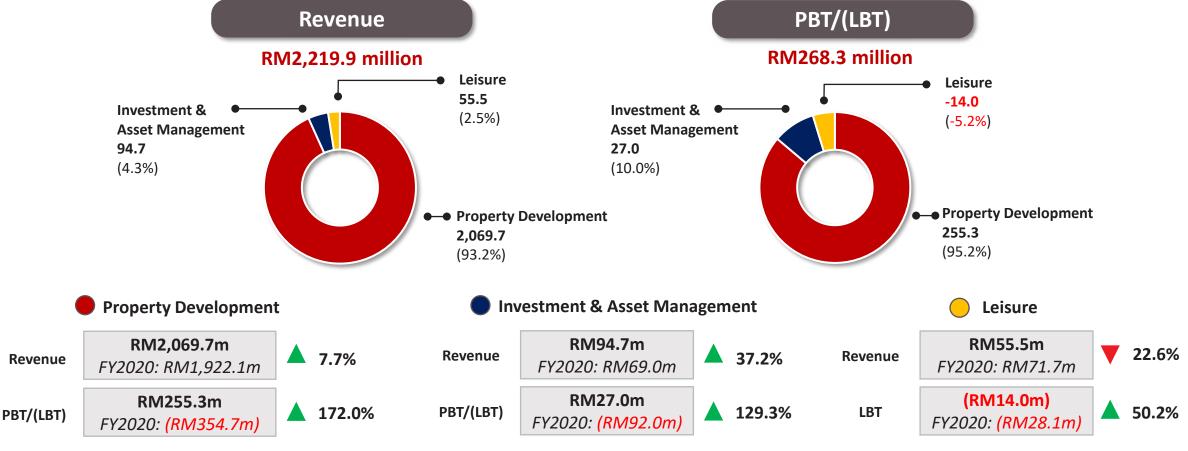


- FY2021 Revenue growth was driven by:
 - 1) Improved Property Development performance higher residential & industrial sales; development activities
 - 2) Investment & Asset Management higher KLEM contribution
- PBT improved by >100% YoY mainly due to the above reasons, coupled with lower share of losses from JVs and associates of -RM28.8m (FY2020: -RM420.9m)
- No one-offs in FY2021 (FY2020: -RM614.3m)

Segmental Revenue and PBT/(LBT) Analysis for FY2021

Property Development segment remained as the key revenue and profit contributor in FY2021; YoY bottom line improvement for all three business segments





- Contributed 93.2% to Group's revenue
- Returned to profitability underpinned by:
 - o Strategic launches; RM3.7b GDV across various products
 - Intensified marketing efforts
 - o Government's incentives to spur the market
 - Lower share of losses from JVs & associates

- Revenue growth of 37.2% YoY
- PBT back to black supported mainly by contribution from concession business and lower share of losses from retail business

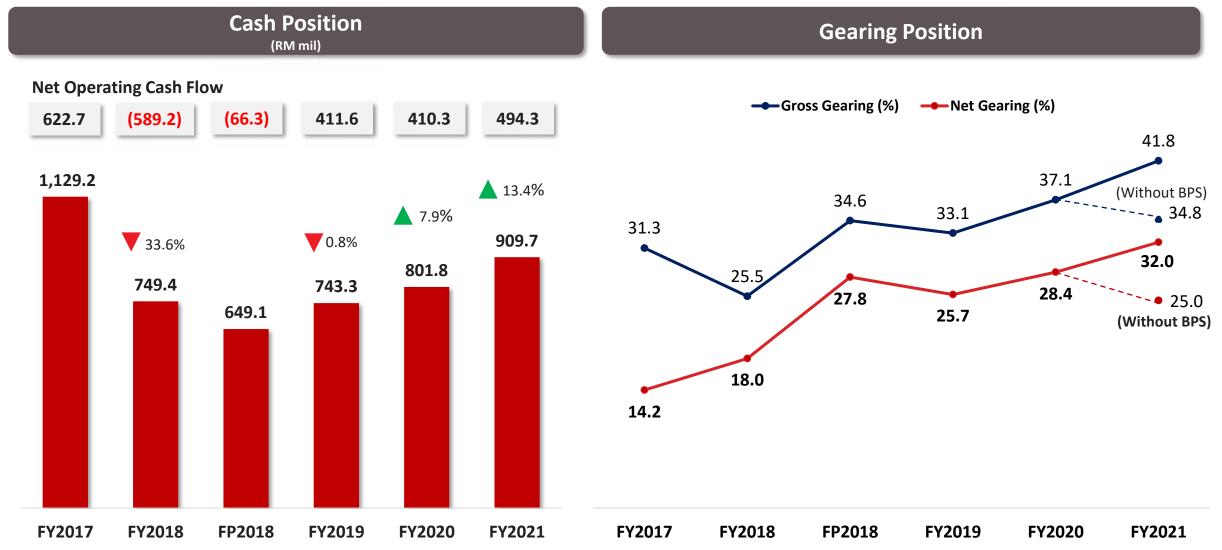
 Despite the lower revenue amid a series of lockdowns, Leisure's LBT reduced by half following an operational consolidation focusing on manpower optimisation, as part of the Group's cost control initiatives

Cash and Gearing Position as at 31 December 2021

Cash balances increased by 13.4% YoY;



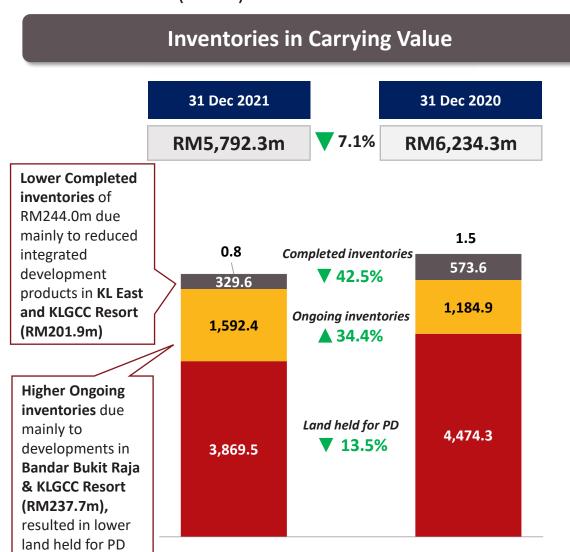




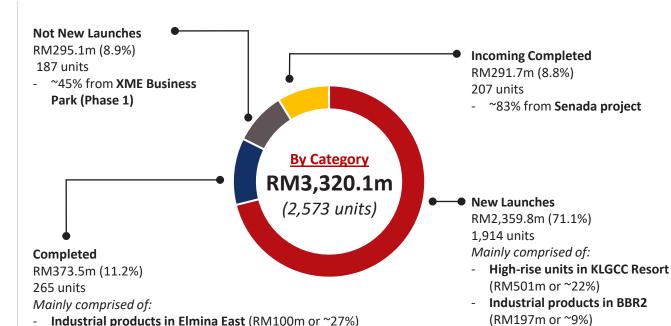
Property Development Inventories as at 31 December 2021

Completed inventories reduced to new low of ~RM330m from FY2020's of ~RM574m; higher ongoing inventories (+34%) to unlock land value





Inventories in GDV & Units



Definitions:

Completed – Projects completed as at 1 Jan 2021

Lots in Planters' Haven (RM32m or ~9%)

■ Incoming Completed – Projects to be completed in FY2021

Residential landed in KLGCC Resort (RM22m or ~6%)

- Not New Launches Target completion after FY2021
- New Launches Projects launched in FY2021

- Landed residential in BBR

(RM140m or ~6%)

Financial Summary



Commendable growth amid the challenges presented in FY21; unlocked greater value from inventories

Improved financial achievements in FY21 underpinned by:

- Strong sales achievement of RM3.0b
- New launches of RM3.7b GDV; average take-up rate of 87%
- Focus on financial discipline
- Supported by HOC, low interest-rate environment

Paired with a healthy balance sheet:

- Net assets grew by 1.4%, mainly due to
 - i) Equity injection in Battersea of ~RM650m
 - ii) Increase in cash & equivalents by RM108m
- Reduction in inventories:
 - i) Land held for property development by RM605m
 - ii) Completed inventories by RM244m
- Net gearing levels remain moderate at 32% with further opportunity to leverage for growth

Profit & Loss	Unit	FY2021	FY2020	%	6 change
Revenue	RM mil	2,219.9	2,062.8	A	7.6%
PBT	RM mil	268.3	(474.8)	A	>100%
% Margin	%	12.1%	(23.0%)	A	>100%
PATAMI	RM mil	136.9	(501.6)		>100%
% Margin	%	6.2%	(24.3%)	A	>100%
Earnings Per Share	RM sen	2.0	(7.4)		>100%
Dividends Per Share	RM sen	1.0	1.0	-	-
Balance Sheet	Unit	FY2021	FY2020	%	change
Total Assets	RM mil	15,256.7	14,789.0	A	3.2%
Total Liabilities	RM mil	5,930.1	5,595.6		6.0%
Net Assets	RM mil	9,326.5	9,193.4	A	1.4%
Share Capital	RM mil	6,800.8	6,800.8	-	-
Reserves	RM mil	135.9	77.2	A	76.0%
Retained Profits	RM mil	2,204.7	2,135.8	A	3.2%
Shareholders Funds'	RM mil	9,141.4	9,013.8	A	1.4%
Non-controlling interests	RM mil	185.1	179.5	A	3.1%
Total Equity	RM mil	9,326.5	9,193.4	A	1.4%
Net Assets Per Share	RM sen	1.34	1.33	A	1.4%
Net Gearing Ratio	%	32.0%	28.4%		





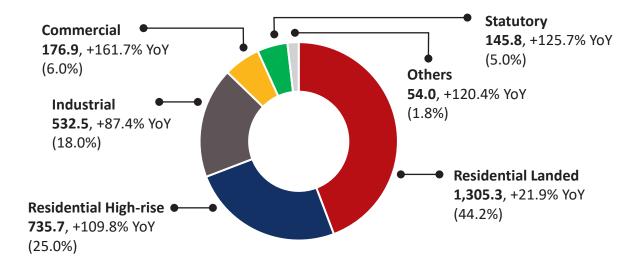
FY2021 Sales & Launches

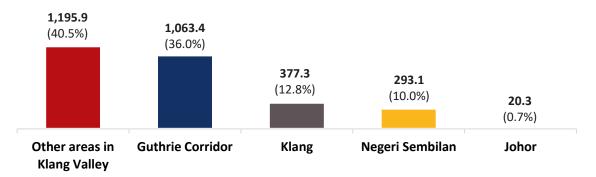
Sales Achieved & Unbilled Sales

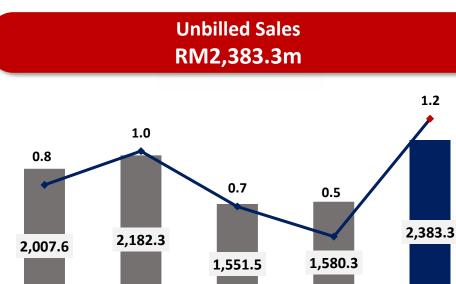


Sales achievement of RM3.0b; exceeded sales target of RM2.4b and on par with pre-pandemic levels of RM3.1b in 2019; Unbilled sales increased significantly for future revenue visibility









FY2019

■ Unbilled Sales / Last Twelve Months PD Revenue (x)

FP2018

Unbilled Sales (RM mil)

FY2018

RM2,383.3m as at Q4 FY2021

By Property Development Type

Township Development RM1,767.3m (74.2%)

Integrated Development RM615.8m (25.8%)

FY2020

FY2021

FY2021 Launches and Take-up Rates (1/3)

Highest ever launches at RM3.7b GDV & 3,594 units; 90% average take-up rate for all product launches and 96% for residential products excluding statutory



Total Launches in FY2021 3,594 units @ RM3,720.0 million GDV

Residential Landed - 1,814 units @ RM1,451.3 million GDV



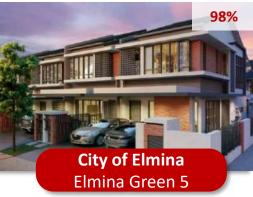


















FY2021 Launches and Take-up Rates (2/3)

Two high-rise products recorded 92% average take-up rate while statutory products are 94% taken up



Residential High-rise - 871 units @ RM1,188 million GDV





Statutory – 702 units @ RM124.0 million GDV





FY2021 Launches and Take-up Rates (3/3)

Industrial products gathered exceptional interest and garnered 88% average take-up rate



Industrial – 194 units @ RM939.4 million GDV

















Battersea Power Station Updates

Battersea Power Station

Handed over residential units in Switch House West, Switch House East and Boiler House; 84% of commercial spaces have been let at the Power Station





Residential Sales Achieved: (Jan'21 to Mar'22): £469.4m (Q1 FY22): £107.0m

Handed over residential units:

Switch House West – May'21 | Switch House East – Nov'21 | Boiler House – Jan'22 | Prospect Place – Apr'22



Residential unit in Switch House East



Switch House East Entrance



Unit in Switch House West

Commercial Spaces Let as at Mar'22: 84%

>53 retailers and F&B operators have already signed up to bring their businesses to Battersea Power Station





Battersea Power Station

Official opening of the Power Station in September 2022

Key Milestones in 2022





January (to September)

March (to June)

April

June (to September)

September

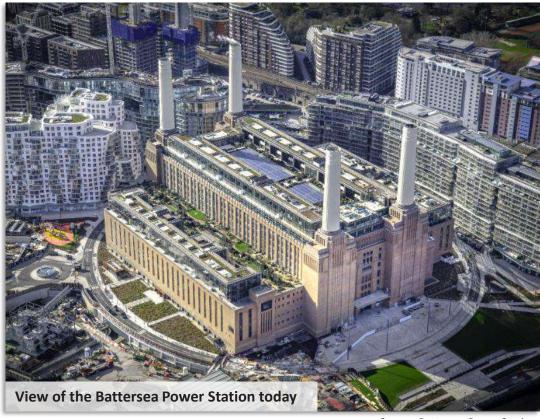
Handover of Power Station & retail fit-out

Completion of Electric Boulevard residential (Phase 3A)

Power Station residential completion (handover began in January)

Launching and commencement of marketing & leasing activities for Phase 3B's office component

Official opening of the Power Station









Other Operational Matters

2030 Sustainability Goals

As at 31 December 2021, achieved/exceeded the targets for 13 out of 18 goals





Target: 90%
Actual: 98.6%



Target: 1.0 bil



Target: 81% Actual: 82%



Target: 58
Actual: 59



Target: 5,000
Actual: 2,740



Target: 1,000 Actual: 2,228



Target: 1,300hrs
Actual: 1,269,5hrs



Target: 35km Actual: 76.96km



Target: Vendor Code Of Business Conduct (VCOBC) Actual: VCOBC



Target: 0
Actual: 1



Target: 4
Actual: 3



Target: 405.79 MWh Actual: 405.79 MWh



Target: 6,000 Actual: 6,806



Target: 125
Actual: 354.19



Target: 22,500 Actual: 22,809



Target: 10,775 tCO2 Actual: 10,615.42 tCO2



Target: 1,750
Actual: 4,225



Target/Actual:
Carbon -27.84% / -28.88%
Waste -10% / -35.72%
Recycling +10% / +4.44%
Water -1.0% / - 15.88%

Corporate Social Responsibility (1/2)

Darby

Property

Delivering our CSR commitments through Yayasan Sime Darby to create social impact that benefits deserving recipients, including communities affected by the pandemic and recent floods

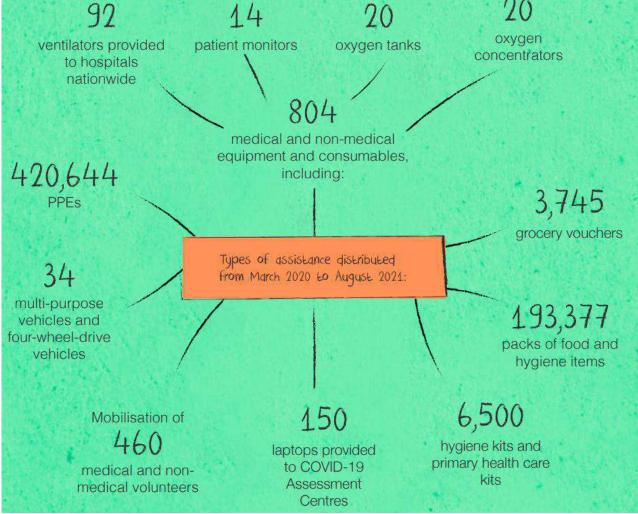


- Sime Darby Property's philanthropic activities are driven via Yayasan Sime Darby.
- The Foundation's activities and commitments revolve around **five CSR pillars** of *Education*, Community & Health, Environment, Sports and Arts & Culture.
- In the Foundation's FY2021 (Ended 30 June 2021), RM50.7 million was spent on CSR activities (RM949.5 million spent since 1982).
- Throughout the pandemic and up to September 2021:





Types of Assistance Distributed from March 2020 to August 2021



26 Source: YSD Annual Report 2021

Corporate Social Responsibility (2/2)

Focused to drive corporate and social responsibility efforts for the benefit of communities within and adjacent to our township, as well as other key stakeholders





Tabung Cerdik Initiative

1,894 students from **15** schools in Negeri Sembilan and Johor received their laptops between April to September 2021



Bakul Makanan Selangor

6,000 food packs and essentials distributed to targeted recipients in Selangor



Economic Empowerment Programme

49 low-income beneficiaries from 4 townships recorded nearly 300% average increase in gross income



Bantuan Khas Masyarakat

526 families, 66 individuals from 13 townships located in Selangor, Negeri Sembilan and Johor received cash vouchers to purchase necessities during the pandemic



Back to School Programme

Providing **1,755** students from **13** selected schools within and nearby our townships



Fabric Recycling Campaign

46,219.5 kg of unwanted fabric was collected from 10 business and township locations with proceeds going to welfare homes



Flood Relief Assistance

1,658 beneficiaries received daily essentials at three flood relief centres in Putra Heights; Plus, over 1,000 food packs and essentials in Shah Alam and Bandar Bukit Raja



 Sinar Harapan Festive Aid Programme

702 beneficiaries at 11 welfare homes in conjunction with festive celebrations



Supporting Frontliners
 With Meals and Logistics

Meals for Mercy Malaysia volunteers in CAC Titiwangsa; Contribution to Petaling District Disaster Committee; Logistics for PRKC Nilai

Note: List is not exhaustive

Concept Home 2030

Through this competition, SD Property hopes to bring forth innovative ideas that will spur the development of new products to meet the needs of future generations



4 out of 6 of the winning concepts



NON-FUNGIBLE TERRACE Qhawarizmi Architect





I-LIVE RE Design/Boon Zi Yang





PROJECT ECO-PRENEUR Arkitek Seni Kenyalang





Cipta Teguh Architects





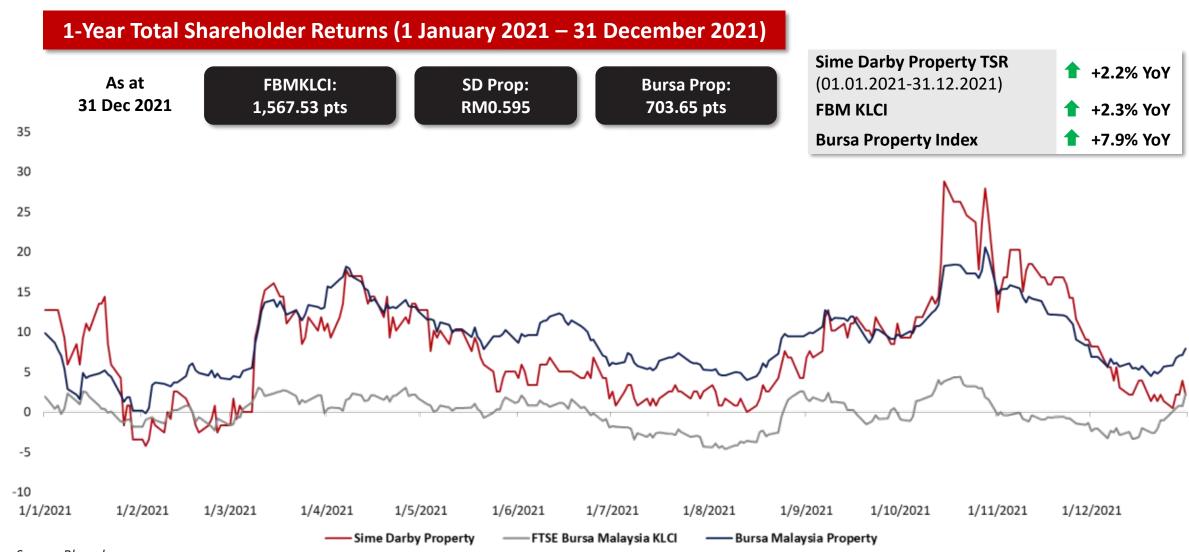


Shareholders' Returns

Total Shareholder Return



1-Y TSR (1 Jan 2021 – 31 Dec 2021) of 2.2% on par with FBM KLCI of 2.3%



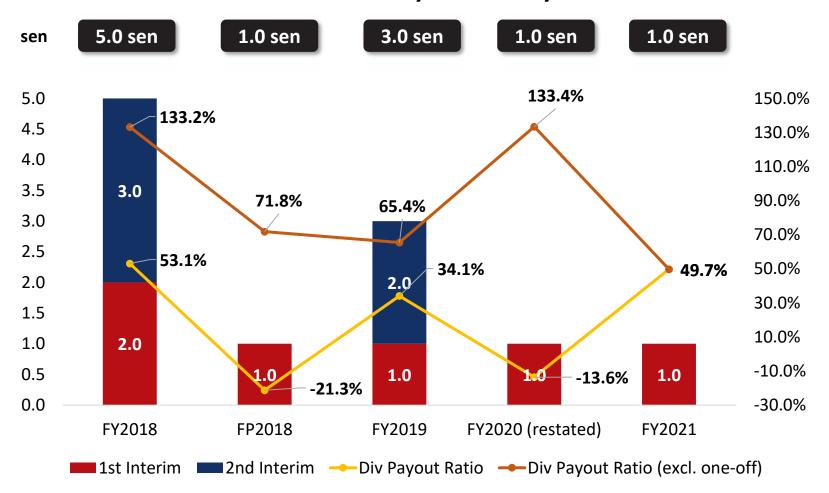
Total Shareholder Return %

Dividend Payout Trend





Historical Dividend Payment & Payout Ratio



FY2021:

- Focused on restoring profitability via income diversification, asset monetisation & cashflow management
- Harnessed new trends & opportunities for growth

Moving Forward:

The Group is committed towards maximising shareholders' returns vis-à-vis considering funding requirements for growth and transformation.





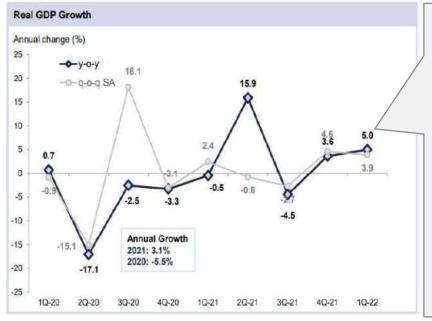
Our Strategy Moving Forward

Malaysian Economy & Property Market Outlook

2022 GDP growth projection of between 5.3% and 6.3%; Bright outlook for industrial sector



Malaysia's Q1 2022 GDP grew at 5.0% (Q4 2021: 3.6%)



Propelled by:

- Expansion in domestic demand
- Recovery in the labour market
- Continued growth in external demand
- Continued policy support

Overnight Policy Rate (OPR) increased to 2.00% as latest indicators show that growth is on a firmer footing, driven by strengthening domestic demand amid sustained export growth

2022

GDP is expected to **grow between 5.3 – 6.3%** with some risks to consider:

(i) weaker-than-expected global growth (ii) worsening supply chain disruptions (iii) emergence of severe and vaccine-resistant Covid-19 variants and (iv) elevated cost and price pressures

Source: Bank Negara Malaysia

Property Industry

Growth is expected in 2022 but **remain cautious** of the industry's road to recovery, amid **soft market condition and continued challenging sectors**



Discontinuation of the HOC + end of loan moratorium in Feb'22 + expected rise in OPR may adversely impact the momentum of residential market recovery in 2022



Reopening of the country's economy and international borders is expected to spur external demand for industrial; Increasing demand for smart and integrated industrial parks



Office space cumulative supply at 5-year CAGR of 3.5%; Avg. occupancy rate declining since 2015. Will remain a tenants' market as demand lags supply in the foreseeable future



Higher rebound levels and recovery for F&B and other experiential-related services while athleisure sports and health-related are expected to see continued growth

Source: Savills

Recap on SHIFT25 – A Real Estate Company by 2025

Transforming from Pure-Play Property Development towards becoming a Real Estate Company





- Township & Integrated Development
- Industrial & Logistics Development
- Lifestyle & Leisure
- (Retail/Commercial/Education/ Healthcare & Wellness)

- Funds platform
- Assets portfolio

Guided by 4 Corporate Priorities







Clarity of Purpose
Collaborative
Tech & Innovation
Customer Centric
Systems & Process Driven

7 Focus Areas

- 1. Operational Excellence
- 2. Organisational Excellence
- 3. Safety and Sustainability
- 4. Customer First
- 5. Tech and Innovation

- 6. Communication and Stakeholder Management
- 7. New Revenue Streams

Continue to propel the Group's transformation journey in FY2022 and beyond

Expectations for FY2022

Targeting a stronger financial year to maximise value creation for shareholders



Strategic Launches

Target RM2.8b GDV of new launches **Sales Target**

Target to achieve **RM2.6b** sales

Unbilled Sales
/ LTM PD
Revenue

Target to stay above **1.0x**

Gross Profit Margin

Target **20% to 25%**

Operating Cash Flow

Continue to remain positive

Completed Stock

Target <10% of total property development inventories

Diversify product pipeline

More residential
high-rise &
industrial
product launches

Fund Management Platform

Target capital commitments of up to USD250m

Enablers

- Healthy-mix of products with ~81% from residential landed and high rise; and 16% from industrial
- Supported by:
- Thorough / viable launch plans
- Placemaking / catalytic components

- Supporting factors:
 - Enhanced sales capability
 - Strategic launches
 - Low interest rate continues to support

- Exceeded 1.0x since Q3 FY2021
- Strategic launches in the pipeline with anticipated favourable take-up rates, as seen with high take-up rate of 90% in FY2021
- RM1.5b bookings secured as at 8 May 2022

- Preserving margins via strong financial discipline
- FY2021 GP margin of 25.4% exceeded 24.9% in FY2019 (pre-Covid)
- Underpinned by sales capability, HOVP & progressive billings
- Balance funding requirements for growth & dividend payments to reward shareholders
- Operating cash flow up by 20.5% YoY in FY2021 to RM494.3m
- Proven marketing & sales strategies to keep inventory level low (FY2021: RM329.6m, -43% YoY)
- Supported by price-to-market product launches, enhanced sales capability & low interest rates
- Diversify product launches beyond traditional residential landed
- Opening and expanding more townships
- Industrial developments also as key catalyst of recurring income strategy
- Inaugural Sime Darby Property-LOGOS Property Industrial Development Fund (IDF) target launch in 2022
- On track to contribute positively from H2 FY2022 onwards

Focus on transforming & growing our core Property Development business

Diversification

- Unlocking potential of Sime Darby Property + maximising value creation to reward shareholders
 - A business model with stable earnings visibility

FY2022 Launch Plan

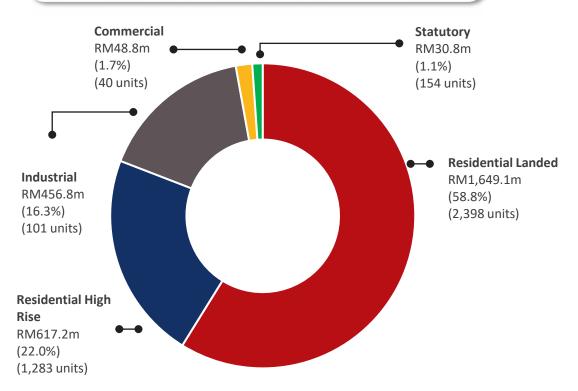


FY2022 sales target of RM2.6b supported by **RM2.8b GDV launch plan** with strategic product mix (~81% residential, ~16% industrial)

Planned Launches in FY2022

3,976 units I RM2,802.7 million GDV

~RM2.8b Agile Launch Plan with strategic product mix

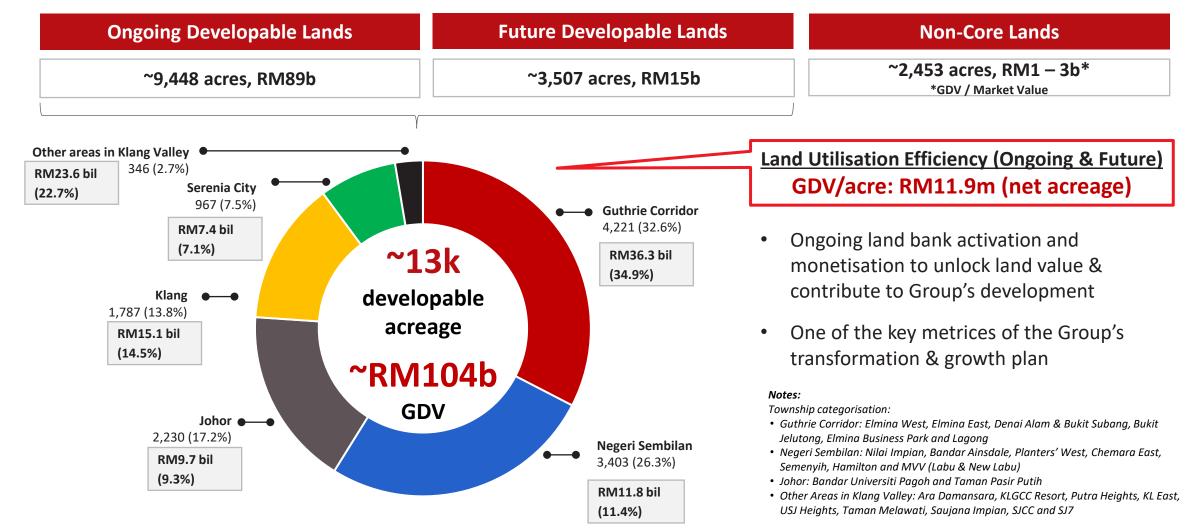


Product	Units	GDV (RM mil)	GDV proportion	
Residential Landed	2,398	1,649.1	58.8	
Residential High-Rise	1,283	617.2	22.0	
Industrial	101	456.8	16.3	
Commercial	40	48.8	1.7	
Statutory	154	30.8	1.1	
Total	3,976	2,802.7	100%	

Remaining Landbank & GDV as at December 2021

~15,400 acres of land bank located strategically on the west coast of Peninsular Malaysia; GDV of >RM100b to be unlocked for future earnings visibility





Investment Proposition



Strengthened fundamentals an	d track record for growth					Property
1 Resilient Financial Position	Improved Financial Performance	Solid Balance Sheet		Revenue Visibility		
* as at 8 May 2022	FY2021 Revenue RM2,219.9m (+7.6% YoY)	Moderate Net Gearing 32.0%			FY2021 Unbilled Sales RM2.4b	
	FY2021 PBT RM268.3m (+156.5% YoY)	Healthy Cash Position RM909.7m	Bookings RM1.5b*	FY2022 Sal Target: RM2		FY2022 Planned Launches: RM2.8b
Stable Shareholders' Return	Stable Return			Attractive Valuation		
- Netain	Dividend Payout Ratio			Discount to Bo		Price-to-Book Value

FY2020 (excl. one-offs): 133.4% FY2021 (no one-offs): 49.7%



Solid Track Record > 40 Years

Land bank

- ~15k acres, >RM100b GDV (existing)
 - ~20k acres (call options)

Constituent of:

MSCI ESG Index rated BBB

Townships with continued growth:

- · City of Elmina
- Serenia City • Bandar Bukit Raia • Hamilton
- KLGCC Resort
- Nilai/MVV

Sukuk Musharakah Programme

0.4x

~60%

- Rated AA+_{1s}
- Stable outlook

Well-positioned to benefit from

- Malaysia Vision Valley 2.0
- Pagoh Special Economic Zone

Diversified business model via Industrial & Logistic Developments business:

- ~2,800 acres of available industrial land for future developments across 6 major townships
 - New & recurring income stream via fund management business



Thank You

No. 2, Jalan PJU1A/7A

simedarbyproperty.com

47301, Petaling Jaya Selangor, Malaysia

Ara Damansara

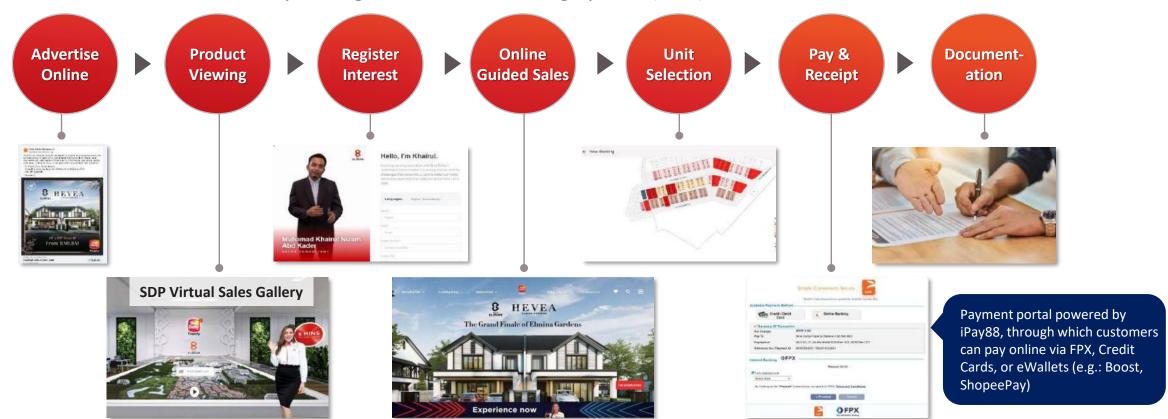
Property



End-to-end Online Marketing & Sales Solution Built In-House



Convenience for homebuyers to view, register, select and complete payments online; Today, all our product sales can be transacted seamlessly through our Online Booking System (OBS)



- The pilot VSG was launched on 16 June 2021 for the City of Elmina and was followed by the BBR Gallery, KL East Gallery, Putra Heights Gallery and SJCC Gallery
- Maya Ara Residences in Ara Damansara was successfully launched virtually on 30 Oct 2021 with 85% take-up within 30 minutes
- As at Feb'22, more people are walking in 'virtually' to our VSGs than visiting our galleries at site

4 Strategic Imperatives towards Being a Force for Good



Finding the optimal balance between reducing our carbon footprint, social impact sustainable profit



Key Sustainability Achievements

As at 31 December 2021, achieved/exceeded the targets for 13 out of 18 company-specific 2030 Sustainability Goals











- A constituent of MSCI ACWI SMALL
 CAP INDEX (2018-current) and
 received MSCI ESG RATING of BBB
- CDP Inclusion (2018-current)
 Rating C in Climate Change &
 B minus in Supplier Engagement
- RATED AA+IS

 Sukuk Musharakah Programme stable outlook by Malaysian Rating Corporation Berhad ("MARC")
- Special Mention Award for ESG Reporting
 Benchmarking Analysis in PwC Malaysia's
 Building Trust Awards 2021

SIME DARBY PROPERTY BERHAD SUSTAINABILITY POLICY

SIME DARBY PROPERTY BERHAD

Quality, Health, Safety, Security and the Environment (QHSSE) Policy

Integrated Sustainability Policy & QHSSE Policy
Strengthening internal governance system



22,809

IUCN Red List Trees Planted (as of 31 Dec 2021)
Planting Endangered, Rare & Threatened ("ERT") Malaysian tree species



115,814

Total Trees Planted (31 Dec 2021)
Applying our 1:1 Replacement Target.
Building resilience & a carbon sink







Eco - Efficiency

Carbon Emission Reduction

28.88% reduction equivalent to 14,336.16 tCO2-e

Total Waste

Total waste decreased by 35.72% (against 2020)

Water Intensity

Total reduction of 15.88% (against 2020 baseline)